Dr. Jane Ballantyne is the University of Washington Medicine Professor of Education and Research in the Department of Anesthesiology and Pain Medicine. Born in Bristol, United Kingdom, Dr. Ballantyne graduated with her medical degree from the Royal Free Hospital School of Medicine in London. She is a member of the Royal College of Surgeons for Otolaryngology and Anaesthesia. She is also a member of the Royal College of Anaesthetists. In 1997, she became a Diplomate of the American Board of Anesthesiology.

Beginning in 1990, Dr. Ballantyne began Clinical and Research Fellowships in Pain Management and Anesthesia at Massachusetts General Hospital in Boston. Dr. Ballantyne has received faculty appointments at Harvard Medical School in Boston as an Instructor in Anaesthesia and as Assistant Professor of Anaesthesia. Prior to her appointment at University of Washington, Dr. Ballantyne was Professor of Anesthesia and Critical Care at University of Pennsylvania in Philadelphia.

Dr. Ballantyne is an extensively published author in both US and international publications. She has been an editor in various capacities for the journal Pain and has participated as a committee member in various organizations relating to pain and its treatment. Most recently, she has participated with the American Pain Society, the Federal Food and Drug Administration, and the International Association for the Study of Pain. Dr. Ballantyne has received the Alan Sharp Research Award from Oxford University, the Fellow Teacher of the Year Award from Massachusetts General Hospital Pain Center, and the Will Solimene Award for excellence in medical communication from the American Medical Writers Association. When not instructing, editing, or publishing, Dr. Ballantyne lectures extensively both nationally and internationally.
Stuart D. Freed, MD is the current Medical Director of Wenatchee Valley Medical Center. Dr. Freed attended Pacific Lutheran University for his undergraduate studies and received his medical degree from University of Washington in 1984. Dr. Freed completed his residency in 1987 at the University of Washington/Tacoma Family Medical Center and received his Board Certification from the American Board of Family Practice the same year. Dr. Freed specializes in Sports Medicine.

Prior to relocating to Wenatchee, Dr. Freed spent ten years in private practice in both small clinic and multidisciplinary settings. The location and collegial environment at WVMC enticed him to relocate. When not practicing medicine and spending time with family, Dr. Freed enjoys skiing, running, backpacking, cycling, and kayaking in the Columbia River.
Karen Jensen was appointed as an Assistant Secretary to the Department of Health in August 2008. She leads the Health Systems Quality Assurance Division. This is the department’s largest division, with nearly 400 employees. Among other responsibilities, the division licenses more than 300,000 health professionals in Washington State. Karen began working with the department in May 2000 when she was still with the Attorney General’s Office. Karen formally joined the department in 2004 and assumed responsibilities as one of the supervising staff attorneys in the division’s Legal Service Unit. She worked most recently as the division’s policy director and legislative coordinator. Karen has a Bachelor’s degree and Master’s degree in microbiology from Washington State University, as well as a Juris doctor from Seattle University.
Gary S. Kaplan, MD

Chairman and CEO
Virginia Mason Health System

Gary S. Kaplan, MD, FACP, FACMPE, FACPE, has served as chairman and CEO of the Virginia Mason Health System since 2000. He is a practicing Internal Medicine physician at Virginia Mason.

During Dr. Kaplan's tenure as chairman and CEO, Virginia Mason has received significant national and international recognition for its efforts to transform health care. Recent recognitions include:

- Virginia Mason was named the "Top Hospital of the Decade" for patient safety and quality by The Leapfrog Group, a distinction shared with only one other hospital.
- Virginia Mason received the highest overall score of any reporting hospital in the Pacific Northwest in the 2010 and 2011 surveys by The Leapfrog Group. In 2010, Virginia Mason also had the best safety ratings in Washington State for high-risk procedures, as well as the best overall patient safety ratings among all reporting hospitals.
- Virginia Mason is one of only 238 hospitals out of 6,000 nationwide to receive the 2011 HealthGrades Patient Safety Excellence Award™.
- Virginia Mason was one of five hospitals honored with the 2011 American Hospital Association-McKesson Quest for Quality Prize®, presented annually to honor leadership and innovation in quality improvement and safety.
- Virginia Mason was named a 2011 Distinguished Hospital for Clinical Excellence™ by HealthGrades, placing Virginia Mason among the top 5 percent of hospitals nationwide — the fourth time Virginia Mason had earned this honor.

Virginia Mason is considered to be the national leader in deploying the Toyota Production System to health care management — reducing the high costs of health care while improving quality, safety and efficiency to deliver better, faster and more affordable care.

In addition to caring for patients and serving as chairman and CEO, Dr. Kaplan is a clinical professor at the University of Washington and has been recognized for his service and contribution to many regional and national boards, including:

- The Institute for Healthcare Improvement
- The Medical Group Management Association
• The National Patient Safety Foundation
• The Greater Seattle Chamber of Commerce
• The Washington Healthcare Forum
• The Seattle Foundation
• Special Olympics of Washington

Dr. Kaplan is a founding member of Health CEOs for Health Reform and has been recognized nationally for his health care leadership.

• Modern Physician and Modern Healthcare ranked Dr. Kaplan No. 2 on the 2012 listing of the 50 Most Influential Physician Executives.
• Modern Healthcare ranked Dr. Kaplan No. 33 on the 2011 listing of the 100 Most Influential People in Healthcare.
• Becker's Hospital Review, in 2011, listed Dr. Kaplan as one of the 13 Most Influential Patient Safety Advocates in the United States, and named him as one of 291 U.S. Health and Hospital Leaders to Know.

Some of Dr. Kaplan's other awards and distinctions include:

• The 2009 John M. Eisenberg Award from the National Quality Forum and The Joint Commission for Individual Achievement at the national level for his outstanding work and commitment to patient safety and quality.
• The Harry J. Harwick Lifetime Achievement Award for outstanding contributions to health care from the Medical Group Management Association and the American College of Medical Practice Executives.

Dr. Kaplan received his medical degree from the University of Michigan and is board certified in internal medicine. He is a Fellow of the American College of Physicians (FACP), the American College of Medical Practice Executives (FACMPE) and the American College of Physician Executives (FACPE).
RADM Patrick O'Carroll, MD, MPH

Assistant Surgeon General, U.S. Public Health Service
Regional Health Administrator, Region X, Seattle

States: Alaska, Idaho, Oregon, and Washington

RADM Patrick O'Carroll, a career Commissioned Officer in the U. S. Public Health Service (USPHS), has served as Regional Health Administrator for Region X since January 2003. As RHA, Dr. O'Carroll serves as the Region's senior physician and scientist representing the Assistant Secretary for Health, the Secretary, and the U.S. Department of Health and Human Services.

Dr. O'Carroll received the Doctor of Medicine and Master of Public Health degrees from Johns Hopkins University in 1983. After training in family practice and preventive medicine, he joined the Centers for Disease Control and Prevention (CDC) as an Epidemic Intelligence Service Officer. Initially assigned to work in the area of violence epidemiology, Dr. O'Carroll later led the epidemiology research unit for the prevention of suicide and violence at CDC's National Center for Injury Prevention and Control. He was elected as a Fellow of the American College of Preventive Medicine in 1988.

In 1992, Dr. O'Carroll began work in the field of public health informatics. He co-led the development of CDC WONDER (an innovative computer system providing global access to CDC's epidemiologic data) and was lead scientist on the CDC Prevention Guidelines Database project. Dr. O'Carroll developed the nation’s first training course and first (and only) textbook in public health informatics. As Associate Director for Health Informatics at CDC’s Public Health Practice Program Office, he defined, developed and directed CDC's national Health Alert Network program. Under Dr. O’Carroll’s leadership, the Health Alert Network grew from an idea into a $50 million annual investment in national public health information and communications infrastructure. He was elected as a Fellow of the American College of Medical Informatics in 2004.

During his 27 years with CDC and USPHS, as an epidemiologist, informaticist, program director and leader, Dr. O’Carroll has worked in many subject areas on a great variety of health and policy challenges. These include immunization; chronic disease; maternal and child health; environmental health; infectious disease epidemic control; behavioral health; global health and disease surveillance; and bioterrorism preparedness. He has received numerous awards and other recognition for his work, including two Outstanding Service Medals. Dr. O’Carroll holds an Affiliate Associate Professor appointment in the Departments of Epidemiology and Health Services at the University of Washington School of Public Health and Community Medicine and is also Affiliate Associate Professor in the Division of Biomedical and Health Informatics, University of Washington School of Medicine.
Since 1990, Margaret E. O’Kane has served as President of the National Committee for Quality Assurance (NCQA), an independent, non-profit organization whose mission is to improve the quality of health care everywhere. Under her leadership, NCQA has developed broad support among the consumer, employer and health plan communities. About three-quarters of the nation’s largest employers evaluate plans that serve their employees using Healthcare Effectiveness Data and Information Set (HEDIS®) data. In recent years, NCQA has received awards from the National Coalition for Cancer Survivorship, the American Diabetes Association and the American Pharmacists’ Association.

In addition to her leadership of NCQA, Ms. O’Kane plays a key role in many efforts to improve health care quality. Recently, she was awarded the 2009 Picker Institute Individual Award for Excellence in the Advancement of Patient-Centered Care for her leadership of NCQA and lifetime achievement in improving patient-centered health care. In 1999, Ms. O’Kane was elected as a member of the Institute of Medicine. She also serves as co-chair of the National Priorities Partnership, a broad-based group of high-impact stakeholder organizations, working together to bring transformative improvement to our health care system.

Ms. O’Kane began her career in health care as a respiratory therapist and went on to earn a master’s degree in health administration and planning from the Johns Hopkins University.
Lisa A. Robin, MLA

Chief Advocacy Officer

Federation of State Medical Boards

For more than 17 years, Lisa Robin has been active in leading the Federation of State Medical Boards in developing and promulgating policy on a broad range of issues supporting state medical boards in their mission of public protection. Under her oversight, the FSMB has addressed the issues of physician impairment, telemedicine, pain management, scope of practice, professional conduct and ethics, Internet prescribing, the regulation of office-based surgery, and complementary and alternative medicine. Lisa established and currently leads the FSMB’s Washington D.C. advocacy office.

A long-time leader in the area of pain management, Lisa guided development of the landmark FSMB policy, *Model Policy for the Use of Controlled Substances for the Treatment of Pain*. She served as project director for development of the book, *Responsible Opioid Prescribing: A Physician’s Guide*, which was distributed to more than 160,000 physicians in the United States. A revised and expanded edition of the book was released in April 2012 and is available in print and electronic formats. In 2008, Lisa received national recognition for her work in pain management with a prestigious fellowship from the Mayday Fund and a Presidential Commendation from the American Academy of Pain Medicine.

In addition to her activities in the governmental and policy arenas, Lisa oversees the FSMB’s state and federal government relations and policy activities, education, public affairs and communications. She also works closely with the FSMB Foundation, the organization’s philanthropic arm. Lisa received her bachelor’s and master’s degrees from Texas Christian University in Fort Worth, Texas.
Barbara S. Schneidman, MD, MPH was the Vice President of Medical Education at the American Medical Association from 2002-2008. Prior to this position she served as the Associate Vice President of the American Board of Medical Specialties (ABMS), from 1993-1998. During 2009 she served as the Interim CEO and President of the Federation of State Medical Boards.

She currently holds the position of clinical professor of psychiatry and behavioral sciences at the University of Washington School of Medicine and is a member of the medical school admissions committee. Dr. Schneidman is a board certified psychiatrist. She is a distinguished fellow of the American Psychiatric Association, fellow of the American College of Psychiatrists (ACP) and chaired the Psychiatry Residency in Training Examination (PRITE) Commission. She is also a member of the ACP Board of Regents where she is currently President-Elect. She is a director of the American Board of Psychiatry and Neurology and the American Board of Medical Specialties. She has been a member of the Illinois Psychiatric Society (IPS) since 1993 and has served as a member of the Fellowship Committee as well as serving as a councilor from 2003-2008. She is currently a member of the Washington State Psychiatric Association where she is serving as President.

Dr. Schneidman has been active in the Washington State Board of Medical Examiners and the Federation of State Medical Boards (FSMB) and also chaired the FSMB Impaired Physician’s Task Force, which produced two policy documents on physician impairment. She is currently the chair of the FSMB Reentry to Practice Special Committee. Dr. Schneidman served as the 70th president of the FSMB in 1991-92.

Dr. Schneidman is a graduate of the University of Minnesota Medical School and underwent training as an intern at Providence Hospital in Seattle. Following her internship, Dr. Schneidman received her Masters in Public Health (MPH) from the University of Washington School of Public Health and completed her residency in psychiatry at the University of Washington. She practiced psychiatry in Seattle and taught consultation liaison psychiatry to primary care medicine residents at the University of Washington School of Medicine before joining the ABMS.
Mary C. Selecky has been Secretary of the Washington State Department of Health since March 1999, serving under Governor Chris Gregoire and former Governor Gary Locke. Prior to working for the state, Mary served for 20 years as administrator of the Northeast Tri-County Health District in Colville, Washington.

Throughout her career, Mary has been a leader in developing local, state and national public health policies that recognize the unique health care challenges facing both urban and rural communities. As secretary of health, Mary has made tobacco prevention and control, patient safety, and emergency preparedness her top priorities. Mary is known for bringing people and organizations together to improve the public health system and the health of people in Washington.

Mary has served for two terms as the president of the Association of State and Territorial Health Officials, receiving the 2010 American Medical Association’s Nathan Davis Award for Outstanding Government Service; and is a past president of the Washington State Association of Local Public Health Officials. Mary served on the Board of Directors of the National Association of City and County Health Officials. A graduate of the University of Pennsylvania, she’s been a Washington State resident since 1974.

In 1989, Mary helped create the state’s Department of Health, which she now leads. She was also instrumental in developing Washington’s nationally recognized Public Health Improvement Partnership.

On a statewide level, Mary has made tobacco prevention and control, patient safety, nutrition and physical activity, and emergency preparedness her top priorities. Mary is known for bringing people and organizations together to improve the public health system and the health of people in Washington. Mary graduated from the University of Pennsylvania with a degree in political science and history, and has been a resident of Washington for 38 years.
After completing residency at Mayo Graduate School of Medicine in Otolaryngology-Head and Neck Surgery in 1993, Dr. Thomas joined a group of 3 Otolaryngologists in St. Paul, MN. Over the ensuing decade, the group of 3 has grown to a group of 21 through acquisition and merger. Since 2006, Dr. Thomas has served as President and CEO of the combined entity, Ear, Nose & Throat SpecialtyCare of Minnesota. In 2001 Dr. Thomas earned an MBA in Medical Group Management from the University of St. Thomas in St. Paul, MN.

Shortly after completing the MBA program Dr. Thomas was appointed to the Minnesota Board of Medical Practice by Governor Jesse Ventura in 2001. In 2005, he was reappointed by Governor Tim Pawlenty. After a 1 year hiatus he was reappointed by Governor Pawlenty for a 3rd term in 2010. Dr. Thomas chaired the Complaint Review Committee from 2003 - 2006. He was elected Secretary of the Board in 2005, Vice President in 2006 and President in 2007 and 2012. As President he also served on a Work Study Group on Controlled Substances. In 2008 he chaired the Policy and Planning Committee. One of his most enlightening experiences was serving on and chairing the Continuing Competency and Maintenance of Licensure Task Force. In an effort to understand the impact of the movement to Maintenance of Licensure, the Minnesota Board set out to examine the potential impact on its physicians and public.

In addition to his service with the Minnesota Board of Medical Practice, he has also been active nationally with the Federation of State Medical Boards. From 2002 - 2004 he served on the Finance Committee. From 2006 - 2007 he served on the Nominating Committee. In May of 2007 he was a lecturer and panelist at the FSMB annual meeting. The title of the presentation was "Ensuring Public Protection in a Dynamic Health Care Delivery Environment." In 2009 he was elected to the Board of Directors. He served as Chair of the Governance of Committee and member of the Executive Committee of the Board of Directors in 2011 - 2012.

Other activities include service on the board of PreferredOne Physician Associates, a large PPO in Minnesota. He continues to serve on its Medical/Surgical Quality Management Subcommittee. In 2006 he was elected to the Senior Management Team of United Hospital, St. Paul's largest hospital. He served in that capacity until 2009. He then went on to serve as Secretary/Treasurer, Vice-Chief and is currently serving as Chief of Staff. He continues to practice full time.
Dennis C. Turk, PhD

John and Emma Bonica Professor of Anesthesiology and Pain Research

University of Washington

Dennis C. Turk, PhD, is the John and Emma Bonica Professor of Anesthesiology and Pain Research, Director of the Center for Pain Research on Impact, Measurement, & Effectiveness (C-PRIME) at the University of Washington, and a Special Government Employee within the US Food and Drug Administration. He is currently Editor-in-Chief of The Clinical Journal of Pain, Co-director of the Initiative on the Methods, Measurement, and Pain Assessment in Clinical Trials (IMMPACT), and Associate Director of the Analgesic, Anesthetic, and Abuse Clinical Trials Translations, Innovations, Opportunities, & Networks (ACTTION) and FDA-sponsored public-private partnership. His research has been funded continuously by NIH since 1977 and has been funded by the National Center for Health Statistics, the National Center for Medical Rehabilitation Research, as well as by a number of private companies and foundations. Dr. Turk has published over 500 journal articles and chapters in scholarly texts, and has written and edited 20 volumes, most recently, The Pain Survival Guide: How to Reclaim Your Life and Chronic Pain: An Integrated Biobehavioral Approach.

Dr. Turk is the past President of the American Pain Society, and position he held from 2004-2006. He is a fellow of the American Psychological Association, Society of Behavioral Medicine, and Academy of Behavioral Medicine Research. Dr. Turk has received the American Psychological Association, Division of Health Psychology, Outstanding Scientific Contribution Award; the American Association of Pain Management’s Janet Travell Award for Outstanding Contribution to Pain Management; and the John C. Liebeskind Research Award for Outstanding Contributions to the Field of Pain. Dr. Turk was identified as one of the Top 10 Leaders in Pain Research and Treatment Development by an international survey conducted by the University of Regina, Saskatchewan, Canada, which was published in "The Pain Clinic" in 2000.