

**Status of State Board of Health 2007 Five-Year Strategic Plan:
Progress Report on Activities and Performances Measures**

July 8, 2009

Goal 1: Strengthen the public health system

Objective 1.1: Improve public health's capacity to control disease and respond to public health emergencies.

Strategy 1.1.1: Reserve a portion of the Board's capacity so it is able to develop timely policy responses to emerging and re-emerging diseases when necessary.

Activity 1.1.1.1: Identify specific activities as health threats emerge.	Ongoing; Responded to <i>Vibrio</i> outbreak with rule changes. Delegated rule making on reporting of novel influenza A (H1N1).
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Strategy 1.1.2: Assure public health authorities and SBOH rules are adequate to prevent and respond to disease outbreaks and other public health emergencies.

Activity 1.1.2.1: Revise the notifiable conditions rule, chapter 246-101 WAC.	Ongoing; CR-101 is being developed.
Activity 1.1.2.2: Revise the rules for HIV testing and counseling under chapter 246-100 WAC to ensure consistency with CDC policies.	Ongoing; CR-101 has been filed.
Activity 1.1.2.3: Continuously evaluate the adequacy of Board rules and public health authorities for isolation and quarantine; revise rules or recommend statutory changes as needed.	Ongoing; We continue to discuss isolation and quarantine in various venues.
Activity 1.1.2.4: Monitor developments in the field of syndromic surveillance and communicable disease reporting requirements in other states.	Ongoing; No current activity on syndromic surveillance but staff continues to monitor developments.

Strategy 1.1.3: Contribute to effort to assure public health preparedness.

Activity 1.1.3.1: Participate in multi-agency planning for the health impacts of climate change.	Completed
Activity 1.1.3.2: Participate in the PHEPR Joint Advisory Committee.	Ongoing; Craig attends PHEPR Joint Advisory Committee meetings.
Activity 1.1.3.3: Participate with partners in other public health preparedness planning as appropriate.	Ongoing; Ned participated in mass fatality response planning workgroup. Tamara helped PHEPR identify communication channels for reaching racial/ethnic communities with information related to swine flu.

Measure: Board briefing in 2008 on whether notifiable conditions rule should be updated and scope of potential changes.

MET

Objective 1.2: Strengthen the organizational capacity of the public health network.

Strategy 1.2.1: Contribute to the Public Health Improvement Partnership

Activity 1.2.1.1: Participate in the PHIP Director's Group.	Ongoing: Craig has attended all meetings of the PHIP Director's Group
Activity 1.2.1.2: Participate in PHIP committees.	Ongoing: Craig and Ned participate in PHIP workgroups. Craig served on committee that revised PHIP standards.
Activity 1.2.1.3: Participate in committees advising the Department of Health on local public health performance measures and public health activities of statewide significance as required by ESSB 5930.	Completed
Activity 1.2.1.4: Participate in Center for Health System Innovation and Improvement in Washington State External Advisory Board if established.	Completed: Center for Health System Innovation and Improvement not funded.

Strategy 1.2.2: Communicate and collaborate with local board of health and local health officials.

Activity 1.2.2.1: Create opportunities for direct, face-to-face communication between Board members and local boards of health.	On Hold: Meetings with local boards were being scheduled regularly. Placed on hold because of staff cuts and travel restrictions.
Activity 1.2.2.2: Submit articles about Board activities to <i>The Courthouse Journal</i> newsletter.	On Hold: The Courthouse Journal articles on hold because of demands of school rule revision and staffing reductions.
Activity 1.2.2.3: Maintain a section on the Board Web site that provides current information about local boards of health.	Ongoing: The local boards Web section is current.
Activity 1.2.2.4: Identify and act on opportunities to contribute to local board development activities.	Ongoing: No current activities for local board training but continue to monitor.
Activity 1.2.2.5: Participate in meetings of the Washington State Association of Local Public Health Officials, providing regular updates on Board activities.	Ongoing: Provide regular updates at WSALPHO meetings and forum meetings.

Strategy 1.2.3: Support the efforts of the tribes to increase their public health activity.

Activity 1.2.3.1: Monitor tribal efforts to identify statutory changes that might be needed; support those changes as appropriate.	Ongoing: Continue to maintain contact with the tribes through American Indian Health Commission and GOIA
Activity 1.2.3.2: Identify and help disseminate examples of effective partnerships between local health jurisdictions and tribes.	Inactive: Monitoring is passive.
Activity 1.2.3.3: Maintain a tribal public health section on Board Web site.	Not Started

Strategy 1.2.4: Assure the Board is a high-functioning organization.

Activity 1.2.4.1: Update the strategic plan and associated performance measures at least once ever two years.	Ongoing: Strategic plan submitted for OFM in June 2007.
Activity 1.2.4.2: Document policies and procedures.	Ongoing: Policies and procedures documented.
Activity 1.2.4.3: Create opportunities for Board training and development.	Inactive: No Board training and development is currently planned.
Activity 1.2.4.4: Promote performance management throughout Board functions.	Ongoing: Board has goals and objectives, monitors performance, has performance and development plans in place, and completed PHIP site visit.
Activity 1.2.4.5: Develop goals and evaluation strategies for rule making and policy initiatives.	Inactive: Need to do better job of identifying goals and evaluation strategies for new rules. Goals for school rule have served us well.
Activity 1.2.4.6: Maintain and strengthen collaborative relationships with agency partners.	Ongoing: Continue to work with variety of partners.

Measure: Face-to-face meetings with 10 local boards of health per calendar year

MET. Goal revised to five face-to-face meetings per November 2008 Board discussion. Seven meetings held in 2008. Unlikely to meet revised goal for 2009 due to budget constraints.

Goal 2: Increase access to preventive services

Objective 2.1: Increase the availability, accessibility, and utilization of preventive health services.

Strategy 2.1.1: Increase use of the Board’s Menu of Critical Health Services.

Activity 2.1.1.1: Promote continued use of the menu by the PHIP Access Committee and public health agencies.	Inactive: PHIP Governors placed the Access Committee on hiatus.
Activity 2.1.1.2: Explore and pursue opportunities to promote use of the menu in other policy development settings.	Ongoing: Provided information about the menu to the Office of the Insurance Commissioner for coverage mandate.

Strategy 2.1.2: Increase the provision of children’s preventive health services.

Activity 2.1.2.1: Participate in DSHS group to establish performance measures tied to reimbursement incentives for the provision of preventive services to children.	Ongoing: Tara participated on Vaccine Committee of Children’s Health Improvement System
Activity 2.1.2.2: Participate in State Agency Medical Home Partnerships group and other activities designed to promote a medical home for all children.	Ongoing: Tara participates in State Agency Medical Homes Partnership group.
Activity 2.2.2.3: Promote awareness of Board’s Recommended Children’s Preventive Services, Ages Birth through 10 Years.	Inactive: No current activity to promote report actively but it is frequently downloaded from Web.

Strategy 2.1.3: Increase immunization rates

Activity 2.1.3.1: Keep Board rules on school and child care entry current and consistent with the Board’s criteria.	Ongoing: Immunization rule is updated regularly.
Activity 2.1.3.2: Support broader utilization of CHILD Profile in schools.	Ongoing: Continue to work with DOH and to promote CHILD Profile.
Activity 2.1.3.3: Work collaboratively with DOH, OSPI, DEL and other partners to identify and pursue additional opportunities to increase schools’ and child care centers’ ability to implement immunization requirements.	Not Started
Activity 2.1.3.4: Explore ways to promote effective adult immunization policies.	Not Started
Activity 2.1.3.5: Monitor other state’s efforts to reduce convenience exemptions, support statutory changes in Washington if appropriate.	Ongoing: Supported statutory changes in 2009 legislative session.

Measure: Documentation of efforts to keep immunization rules up to date.

MET

Objective 2.2: Promote a preventive approach to mental health services.

Strategy 2.2.2: Promote a preventive approach to mental health services.

Activity 2.2.1.1: Participate on Prevention Advisory Group of the Mental Health Transformation Project.	Ongoing: Craig continues to participate on PAG and currently serves as chair.
Activity 2.2.1.2: Draft report on a public health approach to promoting mental health and preventing mental disorders.	Completed
Activity 2.2.1.3: Help the Mental Health Transformation Project plan its 2008 policy summit on prevention.	Completed

Measure: Mental health report completed by January 2008.

MET

Goal 3: Reduce health disparities

Objective 3.1: Support the successful implementation of Senate Bill 6197 (2006).

Strategy 3.1.1: Support the success of the Governor’s Interagency Council on Health Disparities.

Activity 3.1.1.1: Assure high-quality work by lead staff and support staff to the council.	Ongoing: Excellent work being done by the staff. The quality of the January 2008 status report was noted by the Governor’s Office staff.
Activity 3.1.1.2: Implement U.S. DHHS Office of Minority Health grant to improve communication with hard-to-reach populations.	Ongoing: Outreach on schedule. Currently in Year 2 of the grant and staff has submitted its continuation application for Year 3.
Activity 3.1.1.3: Ensure that Board Executive Director reserves some of his or her capacity to support strategic success of the council.	Ongoing: Executive director wants to devote more attention to Council, but Council staffers are self-reliant and feel they are getting the necessary support.

Strategy 3.1.2: Provide health impact reviews

Activity 3.1.2.1: Provide health impact reviews as requested by the Governor and legislators.	Ongoing: Completed three reviews last legislative session and one this session. Two more currently being worked on. Position vacant and funding suspended during 2009–2011 biennium.
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Measure: Council status report to the Legislature completed by December 2007.

MET

Objective 3.2: Identify and support ways to simultaneously reduce health disparities and the academic achievement gap.

Strategy 3.2.1: Provide follow-up to the Each Student Successful Summit.

Activity 3.2.1.1: Work with summit advisory committee on its final report containing proceedings and a synthesis of participant ideas.	Completed
Activity 3.2.1.2: Maintain Web pages related to the summit.	Ongoing: We continue to maintain Web pages related to the summit.
Activity 3.2.1.3: Participate in presentations about the summit report at workshops and conferences; explore publishing opportunities and other possible avenues for dissemination.	Ongoing: Tara has presented on the summit at several conferences including a Prevention Summit in Washington, DC.

Strategy 3.2.2: Identify and promote policies that address the link between health disparities and academic achievement.

Activity 3.2.2.1: Complete and disseminate matrix of evidence-based and promising practices.	Ongoing: Report scheduled to be issued in September 2009.
Activity 3.2.2.2: Support policy proposals likely to address both issues.	Ongoing: Supported 2009 legislative proposal on academic achievement gap while highlighting health connection. Education is a priority topic for the Council, which will be convening an advisory committee to identify policy strategies to reduce the achievement gap and promote health for communities of color.

Measure: Each Student Successful summit final report completed by October 2008.

MET

Objective 3.3: Integrate health disparities awareness into Board activities.

Strategy 3.3.1: Explicitly address health disparities in Board work products.

Activity 3.3.1.1: Address health disparities in all state health reports.	Ongoing: Addressed in 2008 State Health Report.
Activity 3.3.1.2: Address health disparities in all SBOH annual reports to the governor	Ongoing: Addressed 2007 and 2008 annual reports.

Activity 3.3.1.3: Address health disparities in the mental health report.	Completed
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Strategy 3.3.2: Assure the cultural competency of the Board and its staff.

Activity 3.3.2.1: Require cultural competency training for all new staff.	Ongoing
Activity 3.3.2.2: Require GOIA government-to-government training for all new staff and make available to Board members.	Ongoing

*Measure: All staff has completed cultural competency training within one year of hire.
 MET*

Goal 4: Encourage healthy behaviors

Objective 4.1: Improve nutrition and increase physical activity.

Strategy 4.1.1: Partner with other organizations to promote better nutrition and increased physical activity, particularly for children in school settings.

Activity 4.1.1.1: Participate in Phase One of the Children’s Alliance campaign against childhood obesity.	Completed
Activity 4.1.1.2: Participate in Action for Healthy Kids.	Ongoing: Tara Wolff participates.
Activity 4.1.1.2: Washington State Partnership for Youth.	Completed: WSPY has been dissolved.
Activity 4.1.1.4: Support efforts to implement Coordinated School Health more broadly.	Ongoing: Worked with OSPI and DOH on successful reapplication for CDC coordinated school health state grant and assisted in hiring new coordinator.
Activity 4.1.1.5: Participate in the Healthiest State in the Nation Campaign	Ongoing: Healthiest State Campaign sponsor. Members and staff log miles and activities. Board briefed November 2008.

Strategy 4.1.2: Explore ways the Board can provide greater leadership in addressing overweight and obesity in children.

Activity 4.1.2.1: Re-establish a Children’s Health policy committee charged with developing a work plan for the Board to build on Phase One of the Children’s Alliance campaign.	Completed: Committee reformed and active under a different name. Work plan under discussion but likely to differ from Children’s Alliance plan.
Activity 4.1.2.2: Reserve capacity to implement the work plan.	Ongoing

Objective 4.2: Reduce tobacco use and secondhand smoke exposure.

Strategy 4.2.1: Support Department of Health tobacco control efforts.

Activity 4.2.1.1: Hold Board briefing on DOH Tobacco Program activities.	Not Started
Activity 4.2.1.2: Identify and pursue opportunities to support efforts to reduce the impacts of secondhand smoke on children.	Not Started
Activity 4.2.1.3: Identify and support opportunities to support efforts to reduce use of smokeless tobacco.	Not Started

*Measure: Board briefing on Children’s Alliance campaign held in spring 2008.
NOT MET*

Goal 5: Promote healthy and safe environments

Objective 5.1: Increase awareness of the impact of the built environment on health.

Strategy 5.1.1: Encourage dialog and partnerships between public health professionals and land-use planners.

Activity 5.1.1.1: Support activities related to the built environment at existing conferences and meetings, such as the Joint Conference on Health.	Completed: Ned supported built environment theme at Joint Conference on Health in October 2007.
Activity 5.1.1.2: Hold Board study session on health impact assessments.	On Hold: Study session not yet scheduled.

Strategy 5.1.2: Explore and pursue opportunities to promote decision makers' awareness of the impact of the built environment on health.

Activity 5.1.2.1: Co-sponsor with University of Washington or other partners a seminar for community decision makers regarding health and the built environment.	Not Started
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Measure: Board study session on health impact assessments held by June 2008.
NOT MET

Objective 5.2: Assure Board environmental health rules are doing what they are designed to do.

Strategy 5.2.1: Evaluate recently revised rules in a regular and timely manner.

Activity 5.2.1.1: Receive briefing from DOH on the implementation of chapter 246-272A WAC, On-Site Sewage Systems.	Completed
Activity 5.2.1.2: Receive briefing from DOH regarding whether there is a need to revise chapter 246-215 WAC, Food Service.	Not Started: Briefing tentatively scheduled for November 2009.
Activity 5.2.1.3: Receive briefing from DOH regarding whether there is a need to revise chapter 246-260 WAC, Water Recreation Facilities.	Completed
Activity 5.2.1.4: Receive report from DOH by September 2009 regarding whether there is a need to revise chapter 246-272A WAC, On-Site Sewage Systems. (Required by Board Rule)	Not Started: Report scheduled for October 2009.

Strategy 5.2.2.: Assure environmental health rules are adequate and current; revise if necessary.

Activity 5.2.2.1: Revise rules controlling diseases of animals transmissible to humans, WAC 246-100-191 and WAC 246-100-201.	Ongoing: Rule open but development slow because of DOH need to focus on West Nile virus issues.
Activity 5.2.2.2: Revise rules for drinking water laboratory certification, chapter 246-390 WAC.	Ongoing
Activity 5.2.2.3: Revise rules for Group B drinking water systems, chapter 246-291 WAC.	Ongoing: Briefings n November 2007, July 2008, June 2009
Activity 5.2.2.4: Revise transient accommodations rules, chapter 246-360 WAC, to recognize particular concerns for homeless	On Hold: DOH staff resources too stretched.

shelters.	
Activity 5.2.2.5: Adopt by permanent rule a <i>Vibrio parahaemolyticus</i> Control Plan under WAC 246-282-006.	Completed
Activity 5.2.2.6: Adopt rules for septic tank design and construction under chapter 246-272C WAC.	Ongoing
Activity 5.2.2.7: Adopt rules for on-site sewage system drainfield remediation technologies under chapter 246-272A WAC.	Ongoing: CR-101 is open. DOH has not set an internal timeline because of staffing limitations.
Activity 5.2.2.8: Evaluate need to adopt new rules to control vector-borne diseases.	On Hold: Discussion held with local public health but recession has limited further LHI participation at this time.

Measure: Board briefing on possible need for on-site sewage system rule revision held by September 2009.

NOT MET. Briefing not due until September 2009; scheduled for October 2009.

Objective 5.3: Promote school environments that protect human health.

Strategy 5.3.1: Ensure that Board [school environmental health and safety] rules are adequate and current.

Activity 5.3.1.1: With DOH and other partners, revise environmental health and safety rules for primary and secondary schools, chapter 246-366 WAC.	Ongoing
Activity 5.3.1.2: Encourage DOH and OSPI to assure that health and safety issues not fully addressed in rules are addressed in guidelines.	Ongoing: DOH has begun discussions with OSPI but rule revisions not adopted.

Strategy 5.3.2: Improve quality and number of school environmental health and safety programs.

Activity 5.3.2.1: Encourage local health jurisdictions and school districts to cooperatively improve environmental health and safety in schools.	Ongoing: We continue to encourage cooperation through rule revision team work and other opportunities.
Activity 5.3.2.2: Provide input to OSPI, the departments of Agriculture and Labor & Industries, and the Building Code Council on their programs and rules related to school health and safety.	Ongoing: Input to other agencies will be ready for Board consideration at time of adoption.

Activity 5.3.2.3: Support strategies to fund school environmental health and safety programs, including support services at educational service districts.	Ongoing: Specific strategies part of legislative presentations and discussions.
Activity 5.3.2.4: Support funding for school maintenance and repair.	Ongoing: Supported funding solutions in legislative presentations.
Activity 5.3.2.5: Hold Board briefing on school health and safety issues—such as bullying, public safety, and emergency preparedness—that are outside the scope of the Board’s environmental health rules.	Not Started: Briefing on school safety issues will be scheduled after school rule is completed.

Measure: Adopt school rule revision in 2008.
NOT MET

Strategy 5.4.1: Support interagency efforts to prevent human exposure to PBTs.

Activity 5.4.1.1: Continue support for PBT plan and individual chemical action plans.	Ongoing: Supported chemical action plans before Legislature and included in state health report.
Activity 5.4.1.2: Encourage emphasis on protecting children from PBTs.	Not Started

Measure: Update Board on PBT strategy by December 2007.
MET

Strategy 5.4.2: Reduce children’s exposure to toxins in the environment.

Activity 5.4.2.1: Hold study session on children’s exposure to toxins.	Not Started
Activity 5.4.2.2: Support initiatives to reduce children’s exposure to pesticides.	Not Started
Activity 5.4.2.3: Support initiatives to reduce children’s exposure to endocrine-disrupting chemicals.	Not Started

Measure: Hold study session by December 2008 on reducing children’s exposure to toxins.
NOT MET.