| | CENTRAL HOSPITAL INPATIENT SERVICES | | | | | | | | | |
|--------|-------------------------------------|------------|--------|-----|--|--------|--------|--------------|--------|-----|
| | | <u>DAY</u> | | | | | | <u>NIGHT</u> | | |
| Census | Charge | RN | CNA/MA | HUC | | Census | Charge | RN | CNA/MA | HUC |
| 18 | 1 | 3 | 2 | 1 | | 18 | 1 | 3 | 2 | 1 |
| 17 | 1 | 3 | 2 | 1 | | 17 | 1 | 3 | 2 | 1 |
| 16 | 1 | 3 | 2 | 1 | | 16 | 1 | 3 | 2 | 1 |
| 15 | 1 | 3 | 2 | 1 | | 15 | 1 | 3 | 2 | 1 |
| 14 | 1 | 3 | 2 | 1 | | 14 | 1 | 3 | 2 | 1 |
| 13 | 1 | 2 | 2 | 1 | | 13 | 1 | 2 | 2 | 1 |
| 12 | 1 | 2 | 2 | 1 | | 12 | 1 | 2 | 1 | 1 |
| 11 | 1 | 2 | 2 | 1 | | 11 | 1 | 2 | 1 | 1 |
| 10 | 1 | 2 | 1 | 1 | | 10 | 1 | 2 | 1 | 1 |
| 9 | 1 | 2 | 1 | 1 | | 9 | 1 | 2 | 1 | 1 |
| 8 | 1 | 2 | 1 | 1 | | 8 | 1 | 2 | 1 | 1 |
| 7 | 1 | 2 | 1 | 1 | | 7 | 1 | 2 | 1 | 1 |
| 6 | 1 | 2 | 0 | 1 | | 6 | 1 | 2 | 1 | 1 |
| 5 | 1 | 1 | 0 | 1 | | 5 | 1 | 1 | 1 | 1 |
| 4 | 1 | 1 | 0 | 1 | | 4 | 1 | 1 | 0 | 1 |
| 3 | 1 | 1 | 0 | 1 | | 3 | 1 | 1 | 0 | 1 |
| 2 | 1 | 1 | 0 | 1 | | 2 | 1 | 1 | 0 | 1 |
| 1 | 1 | 1 | 0 | 1 | | 1 | 1 | 1 | 0 | 1 |

* This staffing matrix is to be used as a guideline for base staffing only.

Daily CORE staffing will be determined by new census/acuity tool.

*Will train proposed staffing matrix w/ acuity tool 12/2021 - 02/2022

* Patient Ratio for Day / Night Shift

- * If no Tech, RNs do primary care
- * 5:1 with Tech support
- * 4:1 without Tech support or pt on a drip
- * Day Charge: 0-3 Patients
- * Night Charge: 0-3 Patients

- * Recommended Charge RN to have "0" pt's based on clinical needs & census. If Charge RN must have pt's, they will take the tele patients.
- * Staff / Charge RN cover each other for breaks
- * Planned leave covered by TPT staff, agency, & extra shift by regular FTE
- * Sick calls covered by TPT, agency, and extra shifts

by regular FTE

| INTE | RVENT | IONAL | RADIOL | <u>OGY</u> |
|-----------|---------|-------|--------|------------|
| DAY | LEAD RN | RN | MA | IR TECH |
| MONDAY | 1 | 3 | | 2 |
| TUESDAY | 1 | 3 | 1 | 2 |
| WEDNESDAY | 1 | 3 | 1 | 2 |
| THURSDAY | 1 | 4 | 1 | 2 |
| FRIDAY | 1 | 3 | 1 | 2 |

Operational Hours 0630 - 1730 Monday - Friday

Department is CLOSED on Weekends and Holidays

1 Lead RN on 10-Hour Shift; 4 RN Positions on 10-Hour Shifts

1 MA Position on 10-Hour Shift

Start Times 1 MA and 2 RNs Start @ 0630

3 RNs Start @0700

Adjustments to Staffing Based on Patient Care Needs:

1. Low Census

2. Breaks - Staff Covers Each Others Breaks

3. Manager to Cover Breaks when Requested

4. PTO & FMLA

- Offer OT or Decrease Procedures

5. Unplanned Leave

- Offer OT or Decrease Procedures

6. Use Per Diem Staff to Backfill Absences

| <u>MAMMOGRAPHY</u> | | | | | | | |
|--------------------|-----|----|--|--|--|--|--|
| | Day | | | | | | |
| DAY | RN | MA | | | | | |
| Monday | 2 | 2 | | | | | |
| Tuesday | 2 | 3 | | | | | |
| Wednesday | 2 | 2 | | | | | |
| Thursday | 2 | 3 | | | | | |
| Friday | 1 | 2 | | | | | |

<u>Designated shift or start times:</u>

- 1.7 FTE RNs in total and each works part time. Shift hours 0845 1715
- 2.5 MAs staggered shifts

Department is open Monday - Friday and some Satruday's. Closed on Sunday's & Holiday's

No Charge RNs

Adjustments to staffing based on patient care needs; Staffing does not fluctuate in our model

No On Call Staff

Breaks: Two 15-Minutes breaks (unscheduled); 30-Minute lunch break; No coverage needed for breaks or lunch due to the nature of work

Planned Leave: No float pool for MA or RN; Cross coverage only (1 MA off at a time; 1 RN off at a time)

<u>Unplanned Leave:</u> No float pool coverage, cover internally

| | CEI | NTRAL | URG | NT CAR | Ε | |
|----------|-----|-------|-----|-----------------|----|------|
| WEEKDAYS | | | | <u>WEEKENDS</u> | | |
| TIME | RN | TECH | | TIME | RN | TECH |
| 0:00 | 4 | 2 | | 0:00 | 4 | 2 |
| 1:00 | 4 | 2 | | 1:00 | 4 | 2 |
| 2:00 | 4 | 2 | | 2:00 | 4 | 2 |
| 3:00 | 3 | 2 | | 3:00 | 3 | 2 |
| 4:00 | 3 | 2 | | 4:00 | 3 | 2 |
| 5:00 | 3 | 2 | | 5:00 | 3 | 2 |
| 6:00 | 3 | 2 | | 6:00 | 3 | 2 |
| 7:00 | 4 | 2 | | 7:00 | 4 | 2 |
| 8:00 | 4 | 2 | | 8:00 | 4 | 2 |
| 9:00 | 6 | 2 | | 9:00 | 6 | 2 |
| 9:30 | 6 | 2 | | 9:30 | 6 | 2 |
| 10:00 | 6 | 3 | | 10:00 | 6 | 3 |
| 10:30 | 7 | 3 | | 10:30 | 7 | 3 |
| 11:00 | 7 | 3 | | 11:00 | 7 | 3 |
| 11:30 | 8 | 3 | | 11:30 | 8 | 3 |
| 12:00 | 8 | 3 | | 12:00 | 8 | 3 |
| 13:00 | 8 | 3 | | 13:00 | 8 | 3 |
| 14:00 | 8 | 3 | | 14:00 | 8 | 3 |
| 15:00 | 8 | 3 | | 15:00 | 9 | 3 |
| 16:00 | 8 | 3 | | 16:00 | 9 | 3 |
| 17:00 | 8 | 3 | | 17:00 | 9 | 3 |
| 18:00 | 8 | 3 | | 18:00 | 9 | 3 |
| 18:30 | 8 | 3 | | 18:30 | 9 | 3 |
| 19:00 | 8 | 3 | | 19:00 | 7 | 3 |
| 19:30 | 7 | 3 | | 19:30 | 7 | 3 |
| 20:00 | 7 | 3 | | 20:00 | 7 | 3 |
| 20:30 | 7 | 3 | | 20:30 | 7 | 3 |
| 21:00 | 6 | 3 | | 21:00 | 6 | 3 |
| 21:30 | 6 | 3 | | 21:30 | 6 | 3 |
| 22:00 | 6 | 3 | | 22:00 | 6 | 3 |
| 22:30 | 6 | 2 | | 22:30 | 6 | 2 |
| 23:00 | 5 | 2 | | 23:00 | 5 | 2 |
| 23:30 | 5 | 2 | | 23:30 | 5 | 2 |

- Have Float RN for Lunch Break Coverages
- Planned leave covered by TPT staff. Have 12 RNs on TPT Staff. Also, agency Per Diem, if available, or Regular Staff
- -Sick calls covered by text sent in real time to staff who have notifications via the Deputy app; Agency is also contacted.
- There is a Charge RN all day 24/7. Charge RNs don't take assignments from 0700 2330
- There is NO mandatory call list
- Staff cover each other for 15-minute breaks; or have the Charge RN cover, depending on census/acuity

| RADIATION ONCOLOGY | | | | | | |
|--------------------|-------------|--|--|--|--|--|
| DAY | RN STAFFING | | | | | |
| Monday | 2 | | | | | |
| Tuesday | 2 | | | | | |
| Wednesday | 2 | | | | | |
| Thursday | 2 | | | | | |
| Friday | 1 | | | | | |

2 Designated Shifts:

- 10-Hour Shifts (0700 1730)
- 8-Hour Shifts (0800 1630)

Department is open Monday - Friday

Closed on Holiday's & Weekends

Breaks: RN Staff will take required breaks/lunches

| | OPERATING ROOM | | | | | | |
|-------|----------------|----|-----------------------------|---------------|--|--|--|
| Day | | | | | | | |
| Rooms | Charge | RN | Patient Care Technician* | Scrub Person* | | | |
| 9 | 1 | 10 | 2 | 9 | | | |
| 8 | 1 | 9 | 2 | 8 | | | |
| 7 | 1 | 9 | 2 | 7 | | | |
| 6 | 1 | 8 | 2 | 6 | | | |
| 5 | 1 | 6 | 2 | 5 | | | |
| 4 | 1 | 6 | 2 | 5 | | | |
| 3 | 1 | 6 | 1 | 3 | | | |
| 2 | 1 | 2 | 1 | 2 | | | |
| 1 | 1 | 1 | 1 | 1 | | | |

^{*}Non-Licensed support staff are dependent on case volumes & acuity

10-Hour Shifts: 0645 - 1715; 0900 - 1930

12-Hour Shifts: 0645 - 1915

Adjustments to staffing based on patient care needs:

TPT, extra shifts when census high, voluntary low census used when volumes are low

Breaks: Float RNs, staggered RN shifts

Planned Leave: TPT scheduled to fill, extra shifts offered

Unplanned Leave: Asking unscheduled staff to come in, and changing present staff

schedules to meet needs

| Time | Rooms Running | # of RNs | #STs |
|------|------------------|----------|------|
| 600 | 0 | 3 | 0 |
| 645 | 8 | 11 | 10 |
| 900 | 8 | 14 | 10 |
| 1615 | 8 | 11 | 10 |
| 1715 | 8 | 10 | 9 |
| 1915 | 8 | 10 | 9 |

2022 Staffing Matrix for 12-Hour OR Block expansion for 8 ORs

Will utilize 75% OR utilization currently of 7 OR rooms until clearance to safely increase utilization to 100%

(with staffing, Infection Prevention, Facilities recommendations, etc...)

| | POST-ANESTHESIA CARE UNIT | | | | | | | |
|----------------|---------------------------|----------|----------|--------------|---------------|---------------|-------|-----------|
| | | | Nurses | | | | Suppo | ort Staff |
| Time of Day | Charge | Total RN | Float RN | Pre-Op RN | Phase 1 RN | Phase 2 RN | HUC | PCT |
| 5:30 | 1 | 2 | 0 | 1 | 0 | 0 | 1 | 0 |
| 6:00 | 1 | 4 | 0 | 3 | 0 | 0 | 1 | 1 |
| 6:30 | 1 | 4 | 0 | 3 | 0 | 0 | 1 | 2 |
| 7:30 | 1 | 5 | 0 | 3 | 0 | 0 | 1 | 2 |
| 8:00 | 1 | 7 | 1 | 3 | 1 | 1 | 2 | 3 |
| 8:30 | 1 | 8 | 1 | 3 | 2 | 1 | 2 | 3 |
| 9:00 | 1 | 10 | 1 | 3 | 3 | 2 | 2 | 3 |
| 9:30 | 1 | 12 | 2 | 3 | 3 | 3 | 2 | 4 |
| 10:00 | 1 | 14 | 2 | 4 | 4 | 3 | 2 | 5 |
| 10:30 | 1 | 16 | 3 | 4 | 4 | 4 | 2 | 5 |
| 11:00 | 1 | 17 | 4 | 4 | 4 | 4 | 2 | 5 |
| 12:00 | 1 | 17 | 4 | 4 | 4 | 4 | 2 | 5 |
| 13:00 | 1 | 17 | 4 | 4 | 4 | 4 | 2 | 6 |
| 14:00 | 1 | 17 | 4 | 4 | 4 | 4 | 2 | 5 |
| 14:30 | 1 | 17 | 4 | 4 | 4 | 4 | 2 | 4 |
| 15:00 | 1 | 17 | 4 | 4 | 4 | 4 | 2 | 4 |
| 16:00 | 1 | 15 | 3 | 3 | 4 | 4 | 2 | 4 |
| 16:30 | 1 | 13 | 2 | 2 | 4 | 4 | 2 | 3 |
| 17:00 | 1 | 13 | 2 | 2 | 4 | 4 | 1 | 2 |
| 17:30 | 1 | 13 | 2 | 2 | 4 | 4 | 1 | 2 |
| 18:00 | 1 | 12 | 2 | 1 | 4 | 4 | 1 | 2 |
| 18:30 | 1 | 10 | 1 | 0 | 4 | 4 | 1 | 2 |
| 19:00 | 1 | 10 | 1 | 0 | 4 | 4 | 1 | 2 |
| 19:30 | 1 | 9 | 0 | 0 | 4 | 3 | 1 | 1 |
| 20:00 | 1 | 7 | 0 | 0 | 3 | 3 | 1 | 1 |
| 20:30 | 1 | 5 | 0 | 0 | 1 | 3 | 1* | 0 |
| 21:00 | 1 | 3 | 0 | 0 | 0 | 2 | 1* | 0 |
| 21:30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Unit Closes @ 2130

Adjustments to staffing based on patient care needs:

- Adjust staffing via low census for low patient volumes
- Ask for extra help via TPT
- Extra shifts if volumes dictate (all voluntary basis)

Breaks: Float RN & Charge RN to cover breaks

Planned Leave: Allow for 1-2 RNs off per day before schedule is posted, according to the contract

- Prelimimnary posting period, final posting (14 days prior to first scheduled day)

Unplanned Leave: TPT Coverage, offer extra shifts

Staffing plan based on OR Blocks of 8 Operating Rooms for 12-Hour OR Block Times. Will adjust staffing dependent on OR utilization (See OR Plan for breakdown of OR rooms/blocks)

Operating Hours for Pre-Op / PACU 0530 - 2130

*HUC / PCT: HUC / PCT Role performed by cross-trained individual at end of operating hours.

RNs by Shift Start Time

| 530 | |
|------|--|
| 600 | |
| 730 | |
| 800 | |
| 830 | |
| 900 | |
| 930 | |
| 1000 | |
| 1030 | |

1100

HUCs / PCT by Shift Start Time

| | 110037101 |
|---|-----------|
| I | 530 |
| | 545 |
| ı | 600 |
| ı | 800 |
| ı | 830 |
| ı | 900 |
| ı | 1100 |
| | 1300 |
| | |

all PCTs are cross-trained to perform HUC tasks at desk